
CAIV Seminar

An Approach to Design-to-Cost

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Disclosure Statement

- Data used in this presentation is representative of the actual data.
- The processes depicted are the actual processes that were/are used.

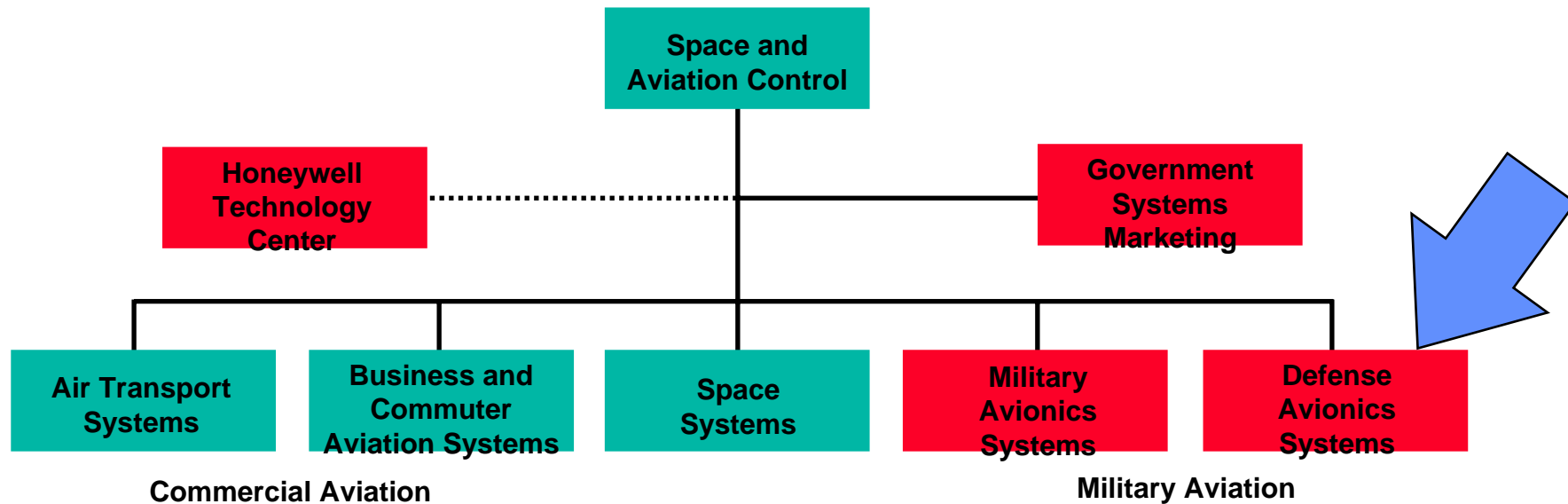
Agenda

- Background
 - Honeywell, Defense Avionics Systems
 - Preferred Computer Aided Engineering Environment
- DAS effort as part of RASSP Beta Site
 - Integration of RDD, Price, and RAM-ILS
- Design to Cost example
- Summary

Background

Honeywell, Inc.

- World-wide corporation with divisions in the United States and 47 countries
- Three main businesses
 - Home and Building Control (H&BC)
 - Industrial Automation and Control (IAC)
 - Space and Aviation Control (S&AC)



Typical DAS Products and Platforms

C-130

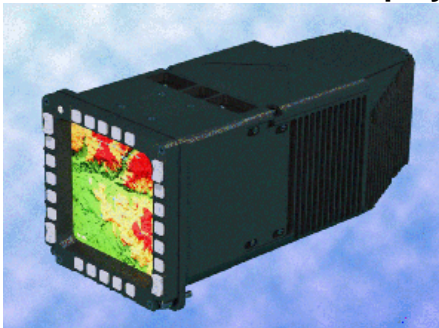


- Displays
- Flight Management
- Vehicle Management
- Digital Maps



F-117

Color Multi-Function Display



F-18



F-15

AH-1W



- Albuquerque, NM
- ~200M sales/yr
- ~1200 employees



CH-47

DAS use of RASSP

(Beta Site in 1996)

Motivation for Design-to-Cost

- DoD Instruction 5000.2 Defense Acquisition Management Policies and Procedures
- MIL-STD-337 Design to Cost

The DTC program is one of several management tools used to control program life-cycle costs. To be effective, production and O&S costs must be addressed in the development contracts. Cost must be made an active design parameter for engineers.

Motivation for an integrated environment

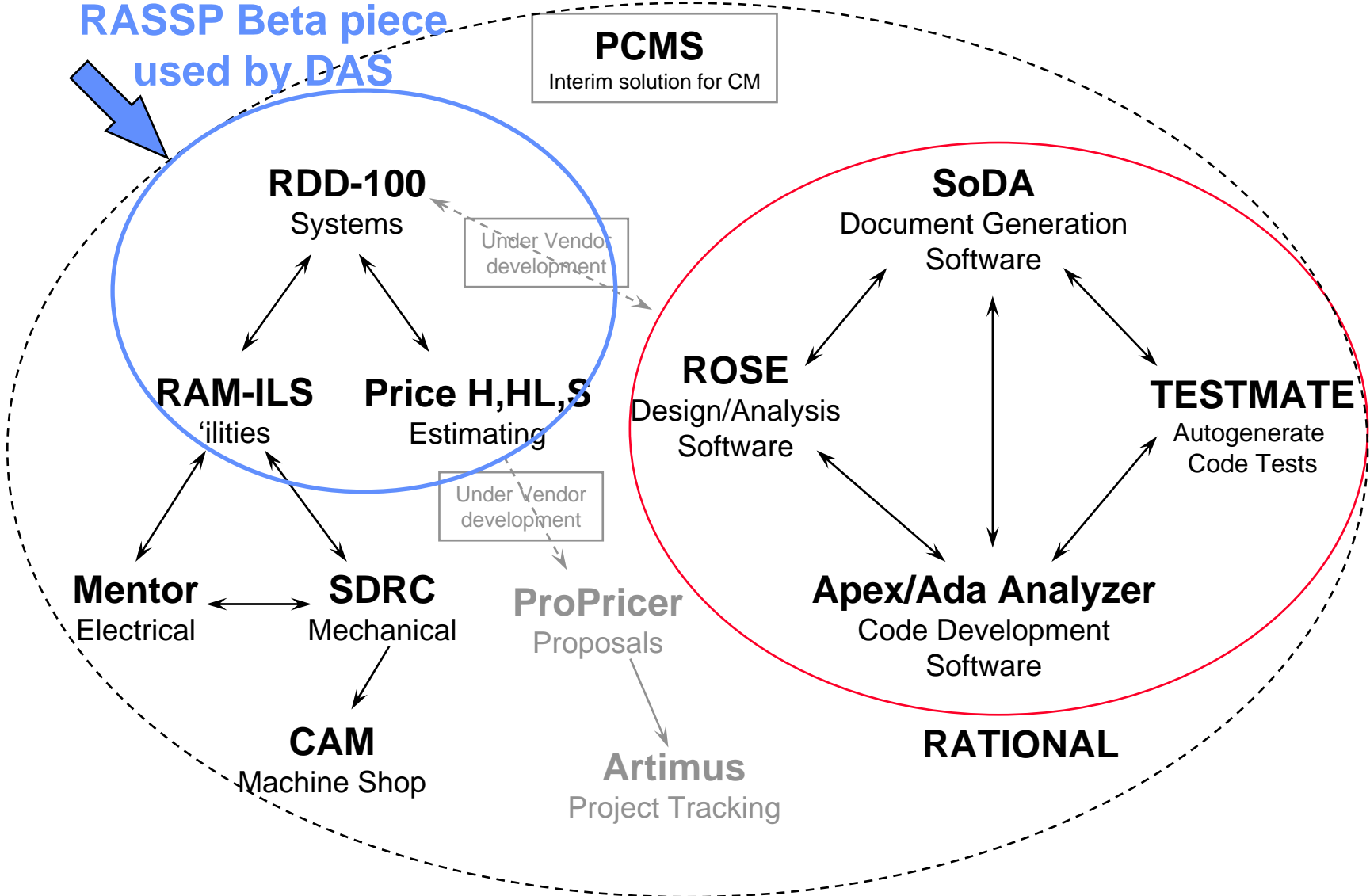
- Requirements tracking to component architecture
- RAM-ILS impacts to cost:
 - Redundancy Analysis
 - Failure Modes Effects Analysis (FMEA)
 - Reliability trades
 - Mean time between failure (MTBF)
 - Time to repair (TTR)
- Parametric Estimating
 - Design to Cost
 - Rough Order Magnitude
 - Basis of Estimate
- Highly Iterative Process -- Concurrent Engineering
 - Shorter delivery schedules
 - More complex products/cubic volume
 - Smaller work teams

DAS Definitions (relative to using Price)

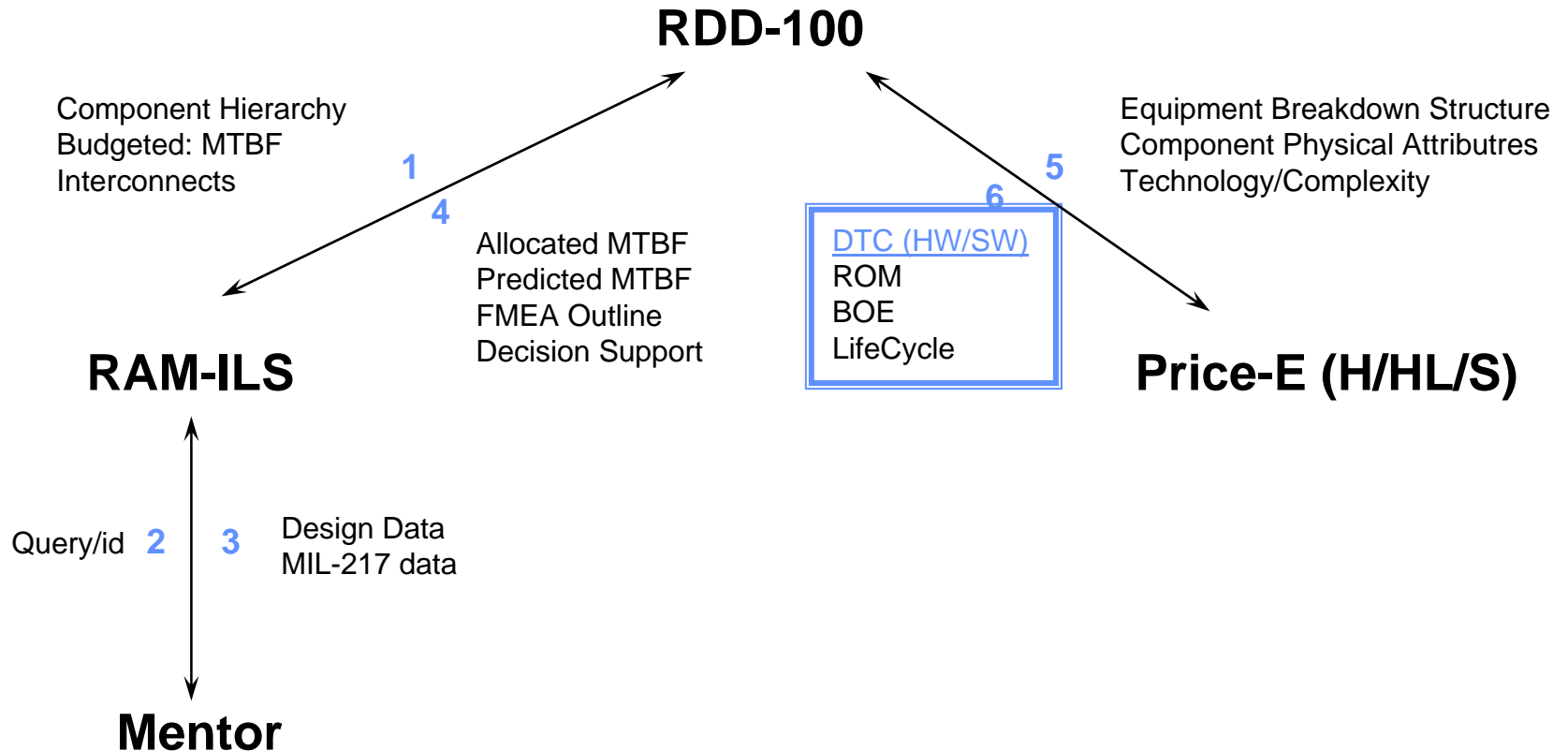
- Design-to-Cost (DTC)
 - Using Price out of the box, no tailoring of financials or complexities
 - Used for trade studies
- Rough Order Magnitude (ROM)
 - Some “calibration” of MCPLXS and MCPLXE
 - May use division labor rates and overhead
- Basis of Estimate (BOE)
 - Calibrated MCPLXS and MCPLXE
 - Division labor rates and overheads
 - Validated details such as: NEWST, NEWEL, EREL, MREL, WECF, INTEGS, INTEGE, etc.

DAS Preferred CAE Environment

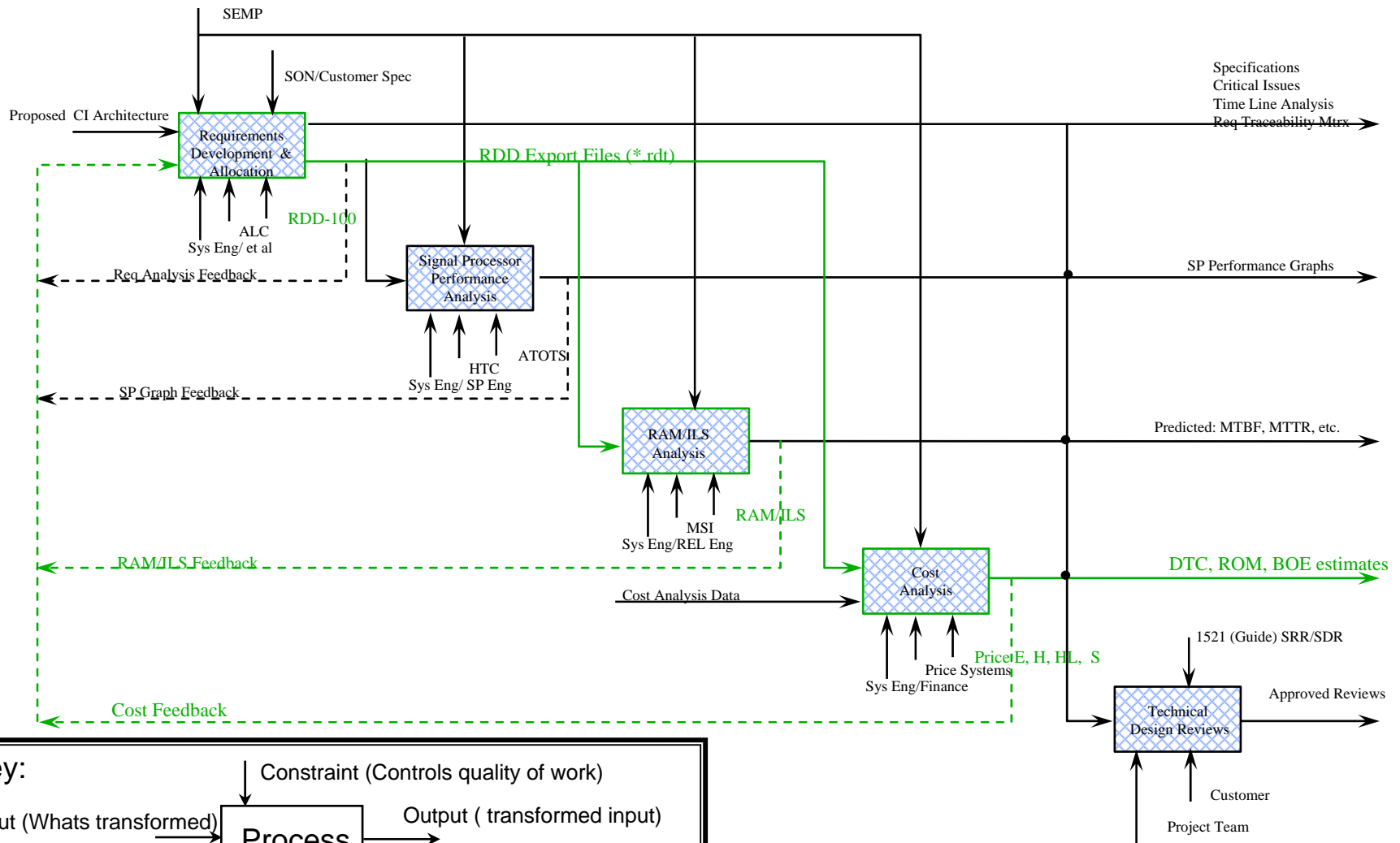
RASSP Beta piece
used by DAS



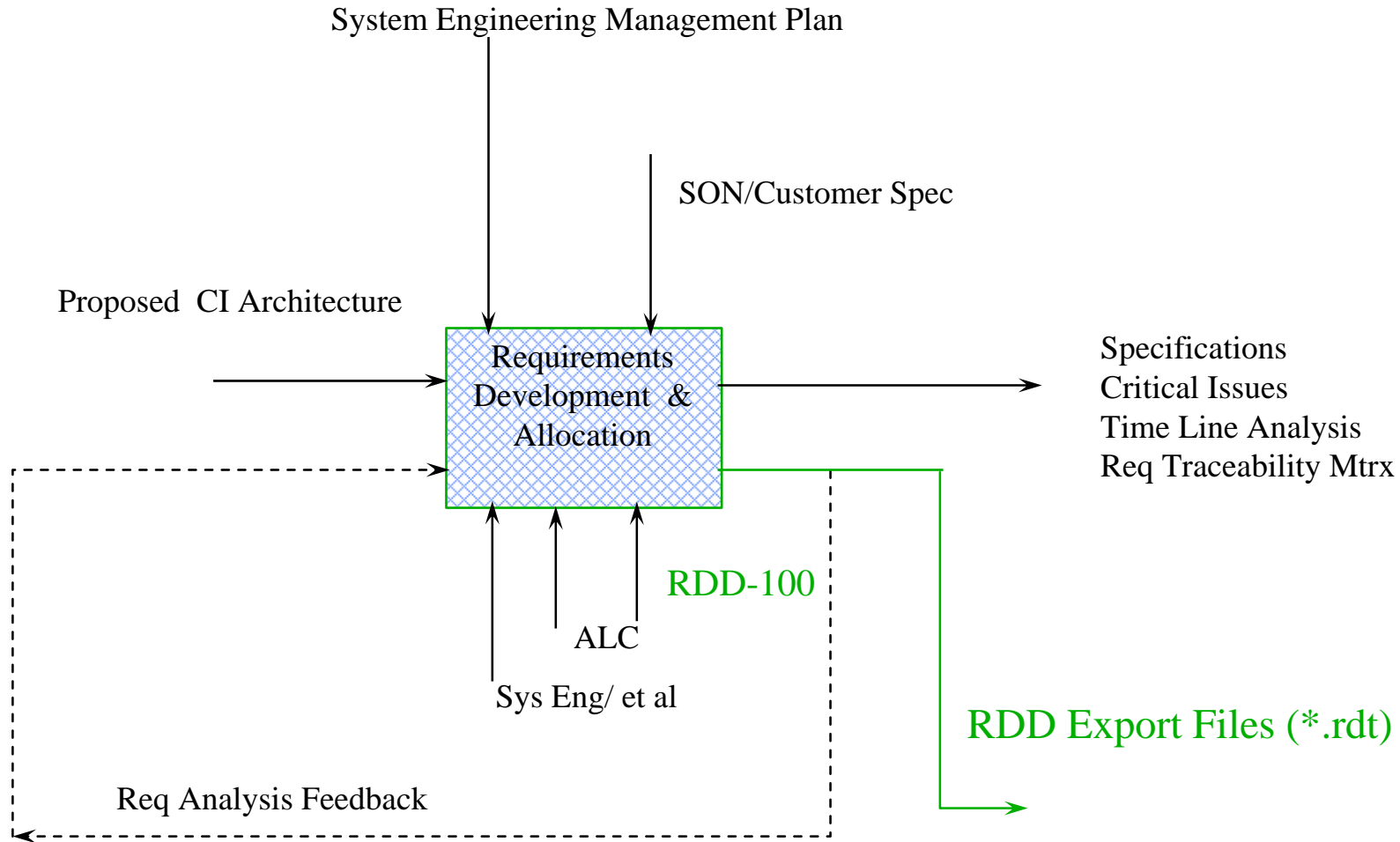
DTC Data Relationships



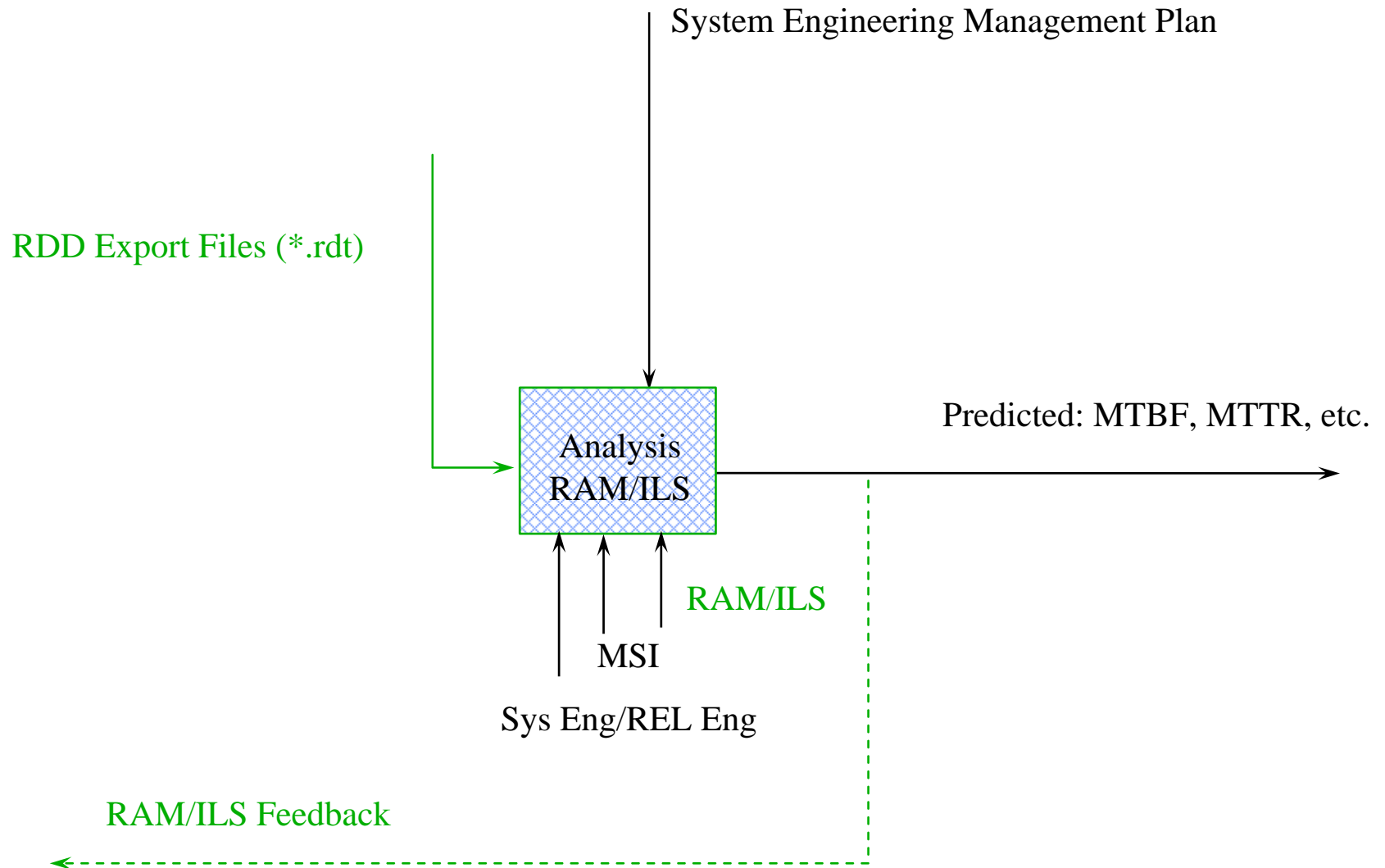
DTC as part of Engineering Process



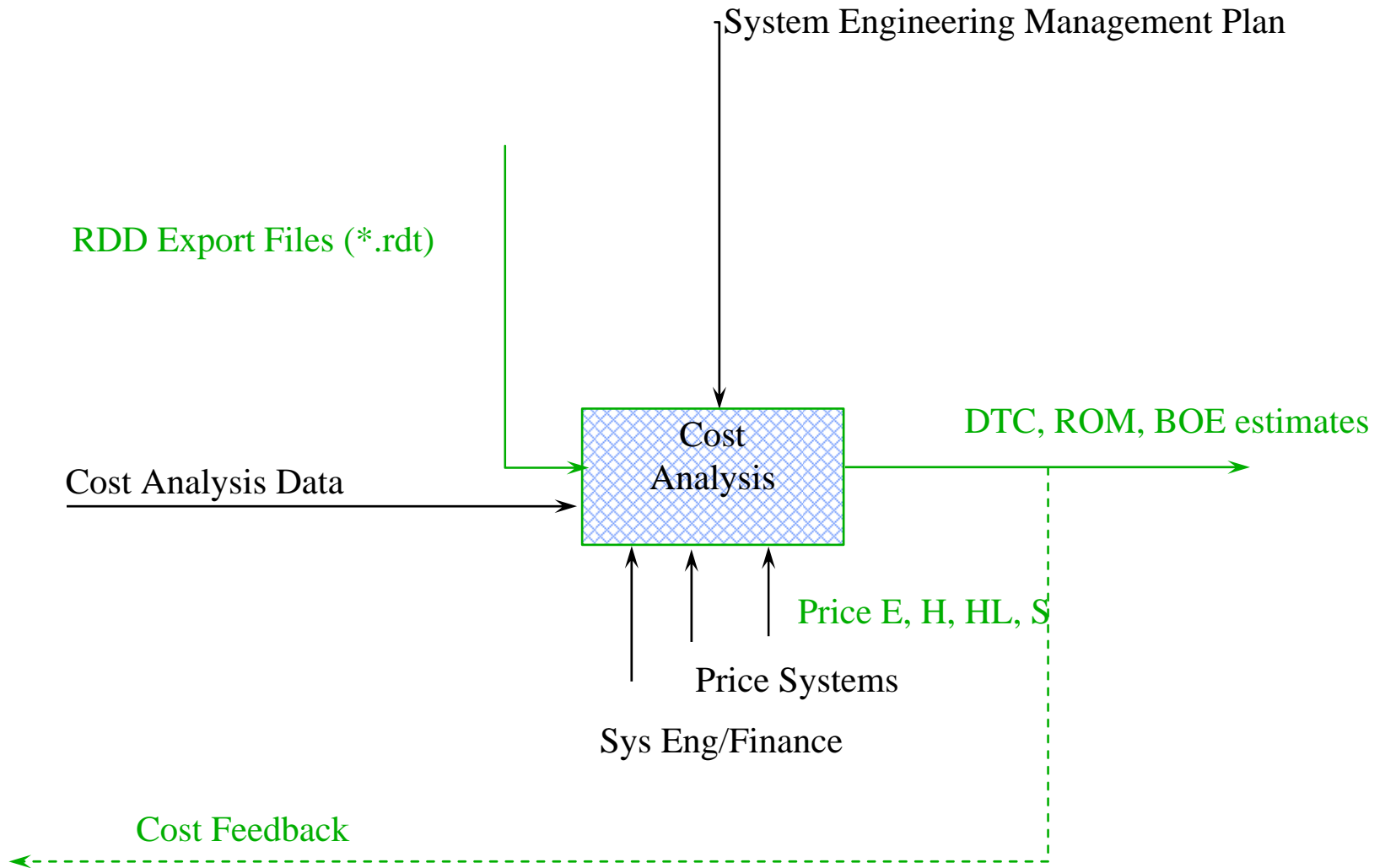
Requirements Process



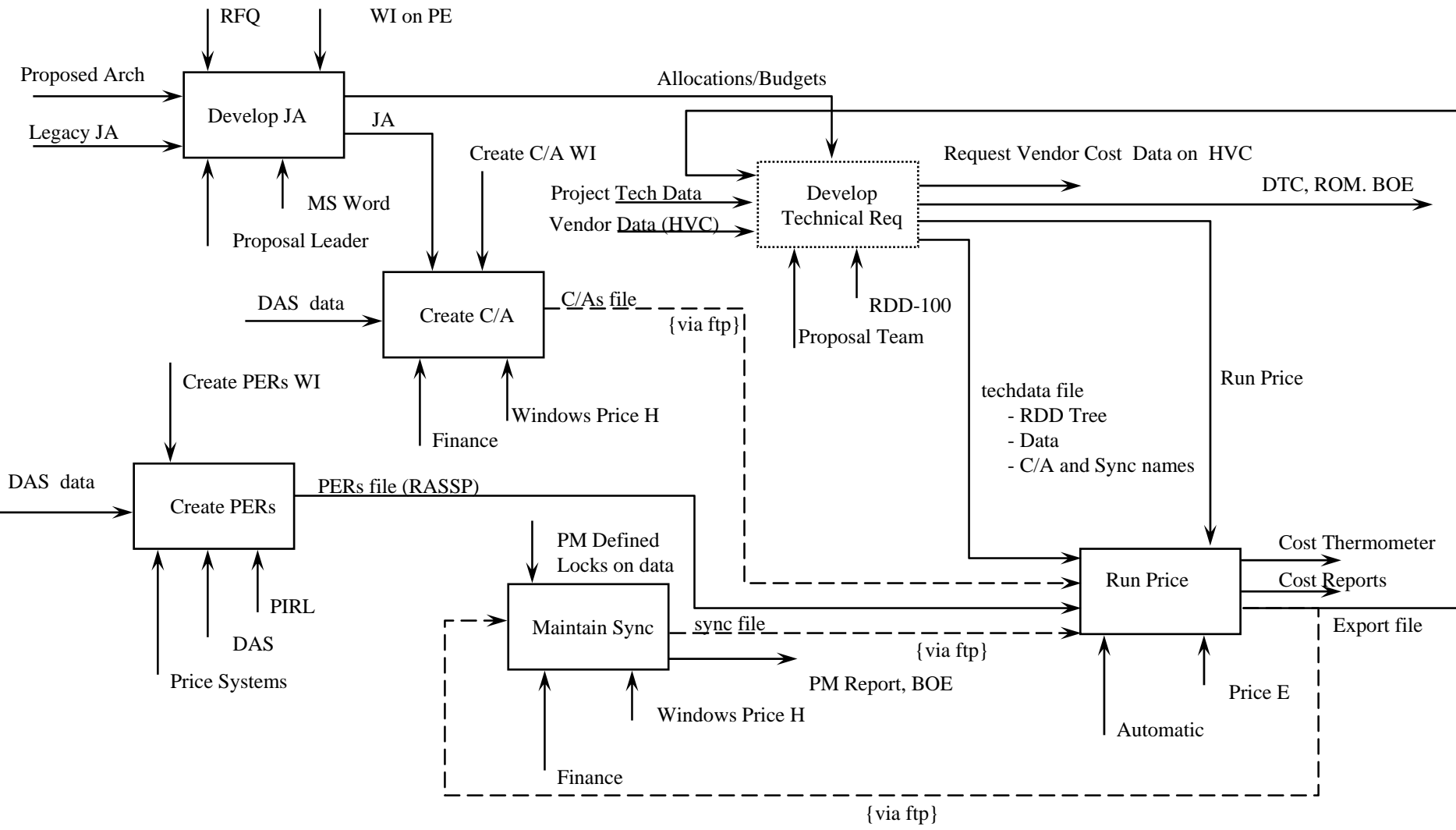
Reliability Process



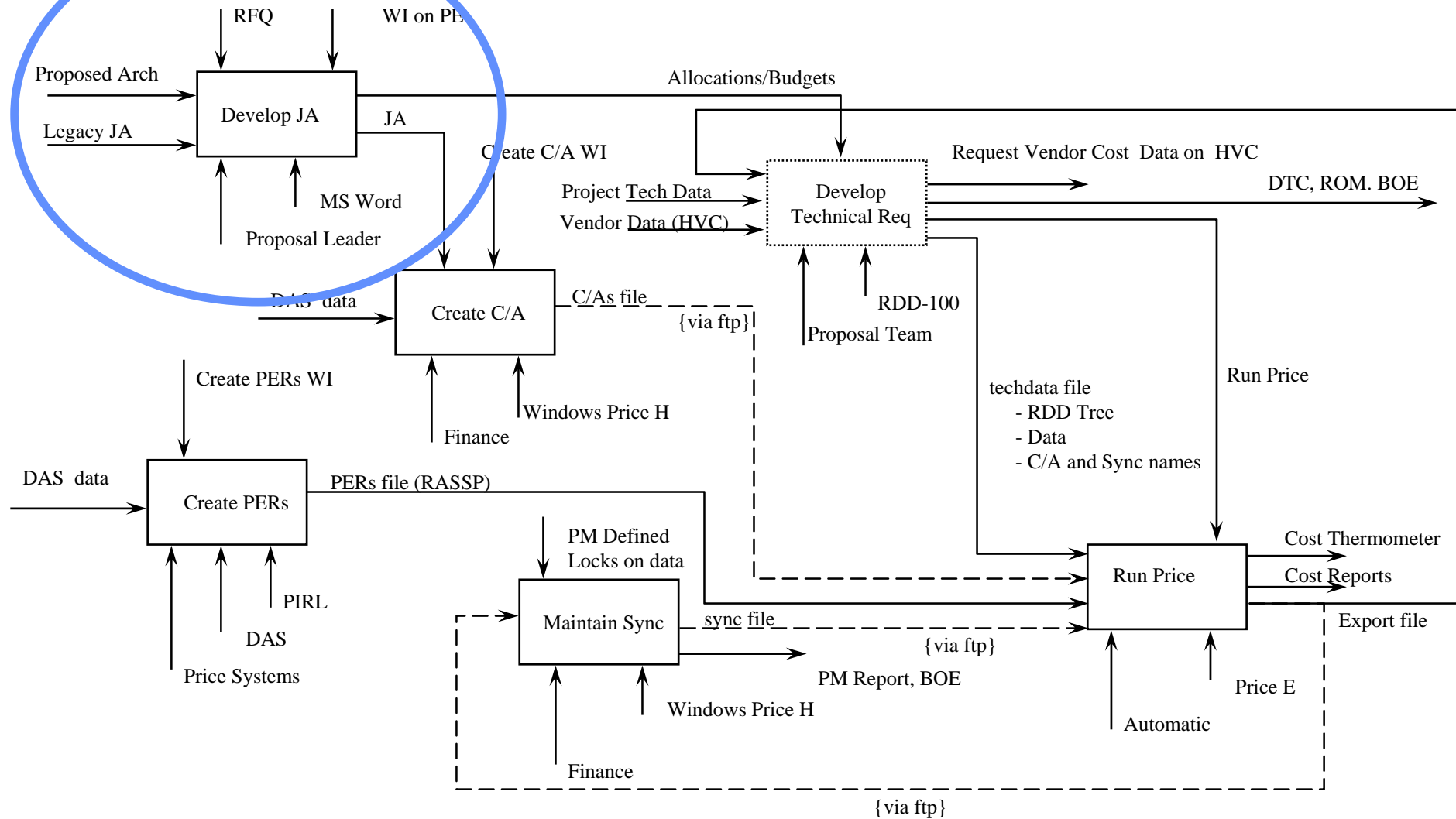
Design to Cost Process



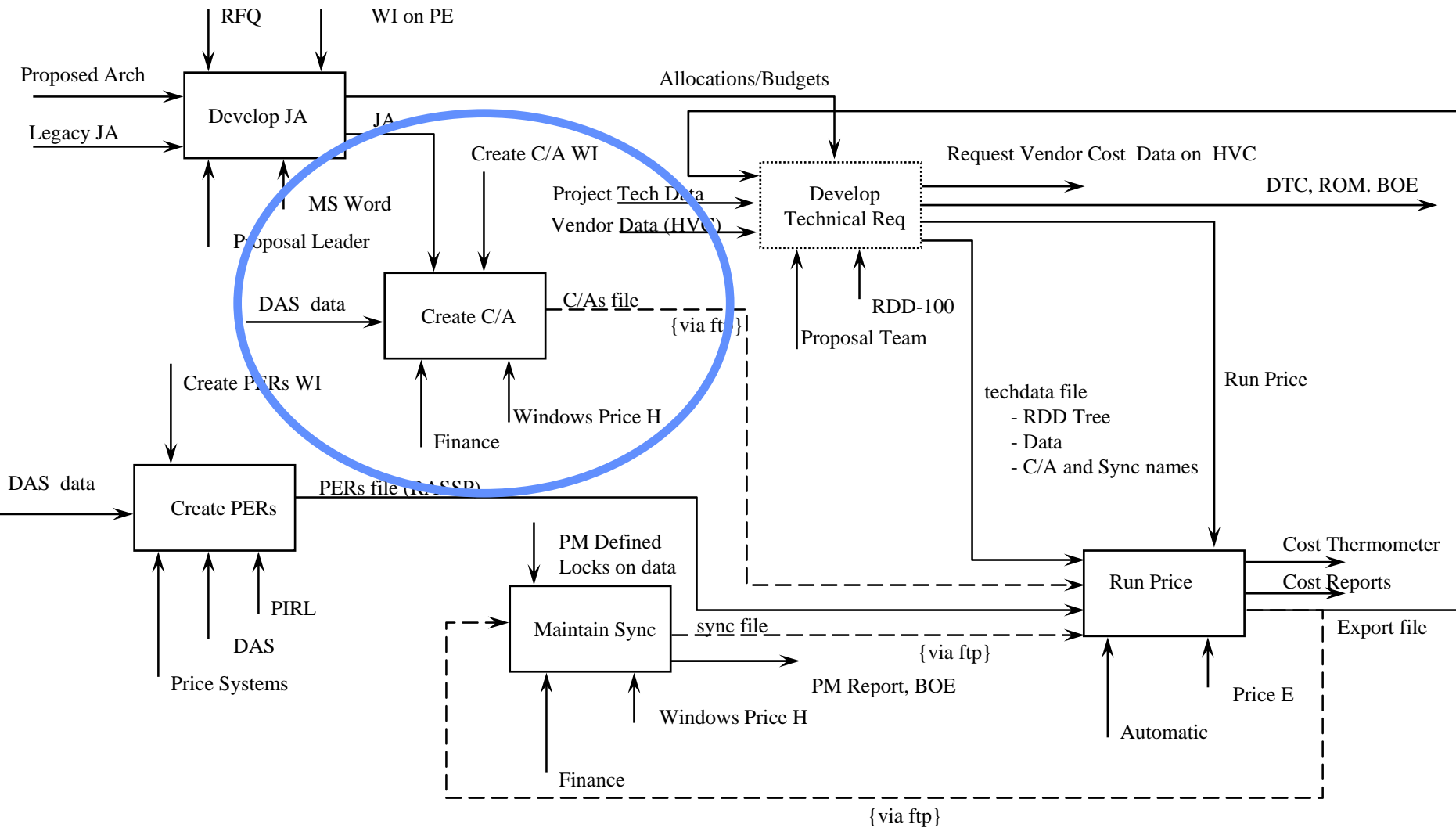
How Price E produces DTC/ROM/BOE



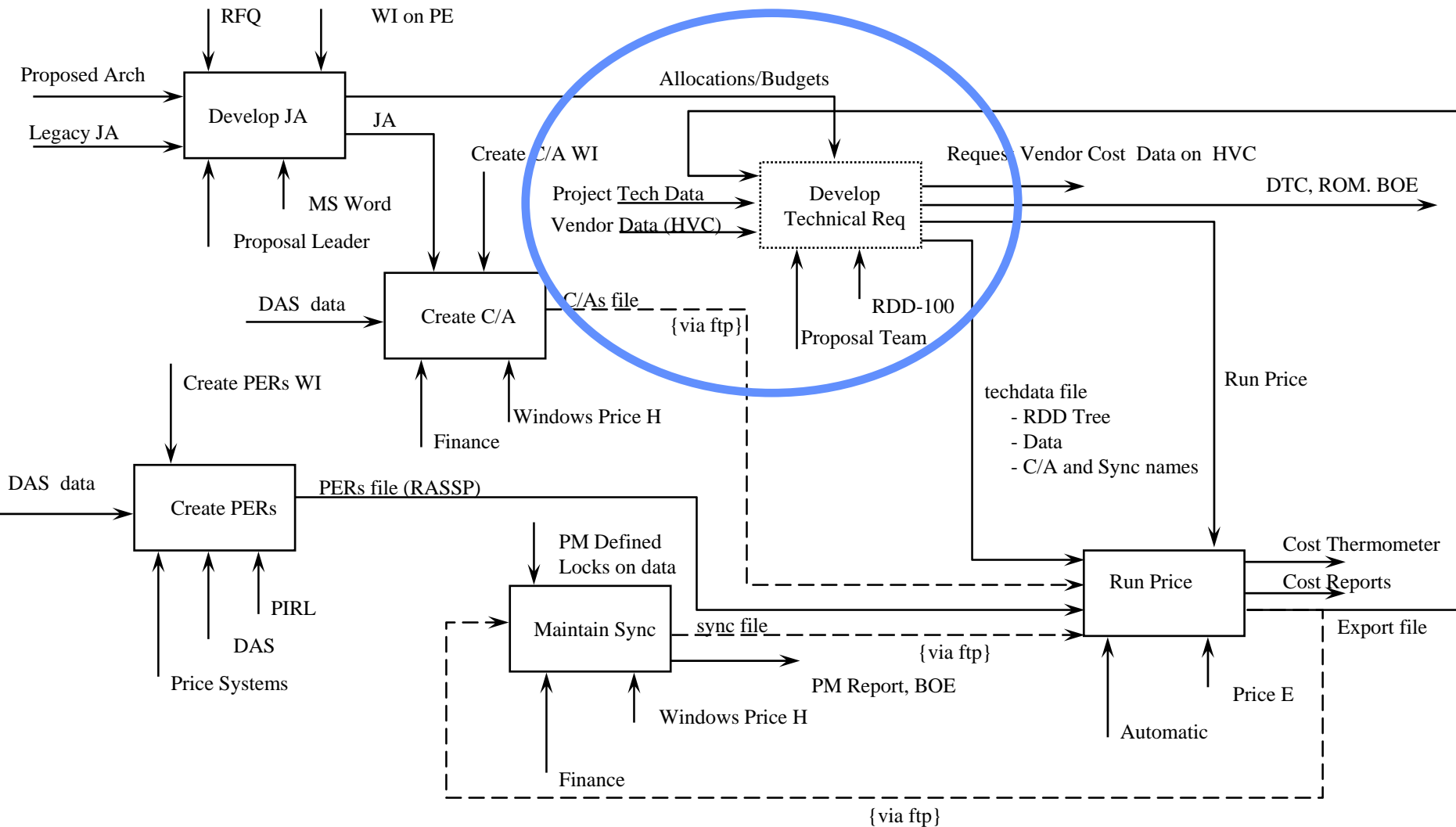
Define Cost Analysis Approach - Job Analysis



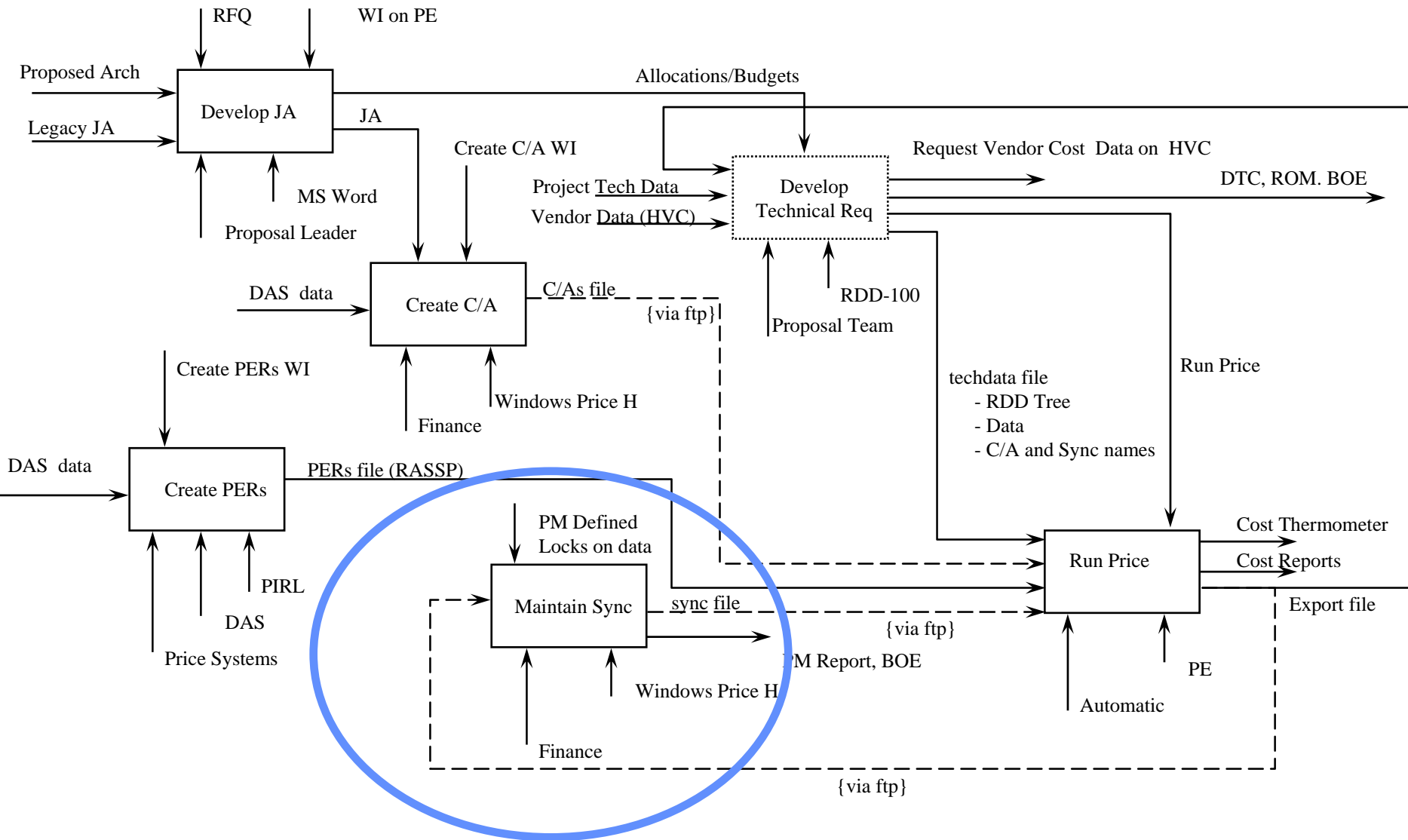
Create Cost Analysis File - Programmatic Data



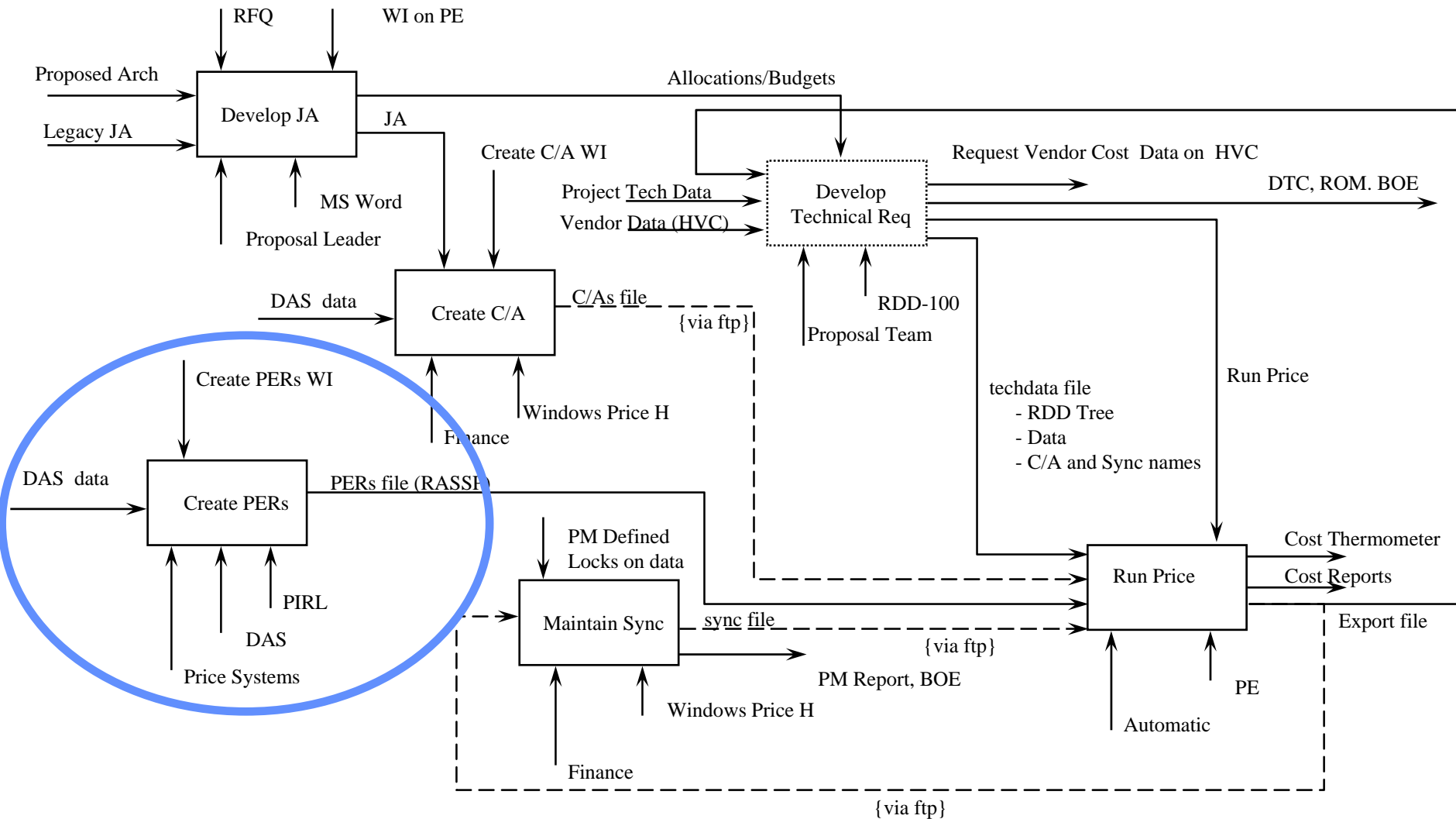
Develop Technical Data from RDD



Lock out unwanted RDD changes (Sync File)

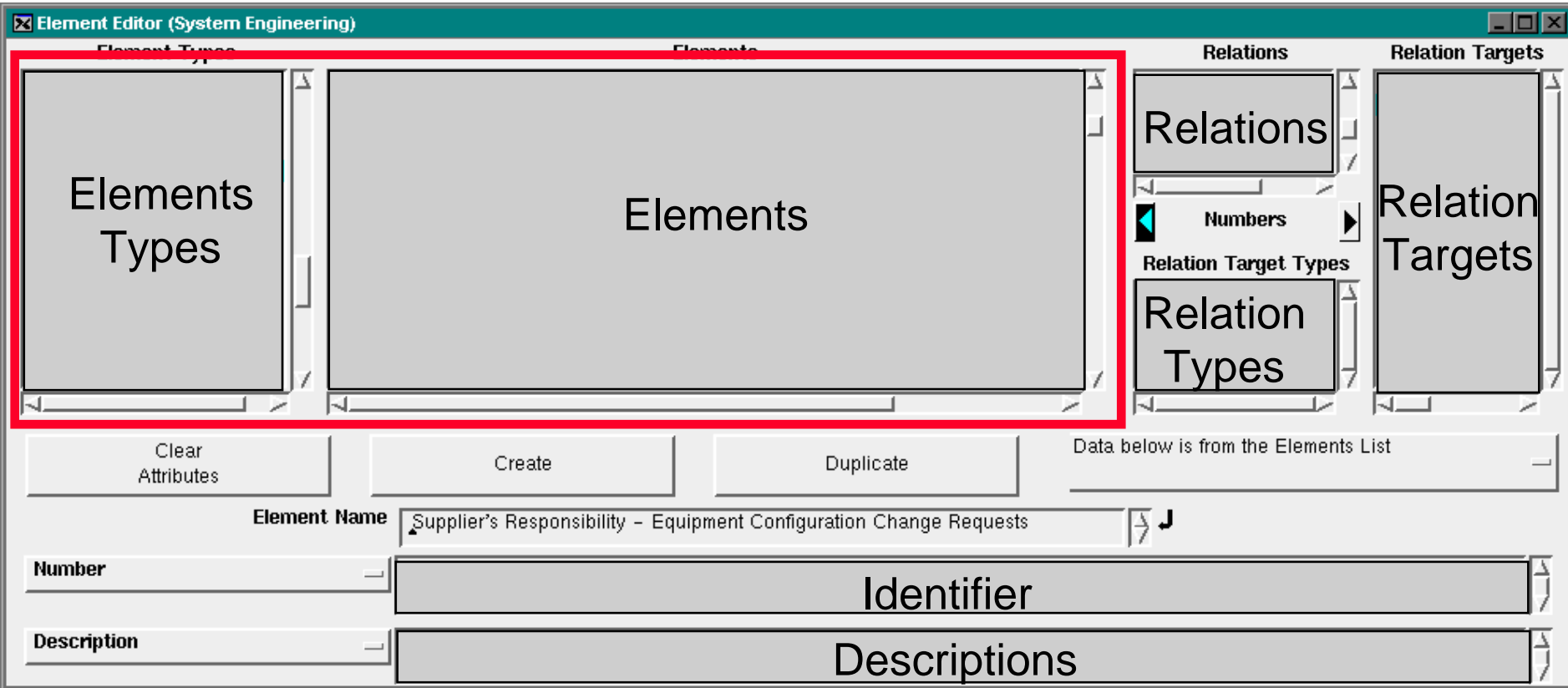


Calibrate Price E for ROM/BOE



Examples From a Major Pursuit

RDD: Element Editor Screen shot overview



RDD: Derived Requirements - MTBF Allocation

Element Editor (System Engineering)

Element Types

- OutputInterface
- PerformanceChara
- PerformanceIndex
- Property
- * RDDProcess
- RelationshipDef
- RelationshipType
- * Requirement
- Resource
- ResourceAmount
- * RMA
- RNet
- RWObjectCategor
- RWObjectType

Elements

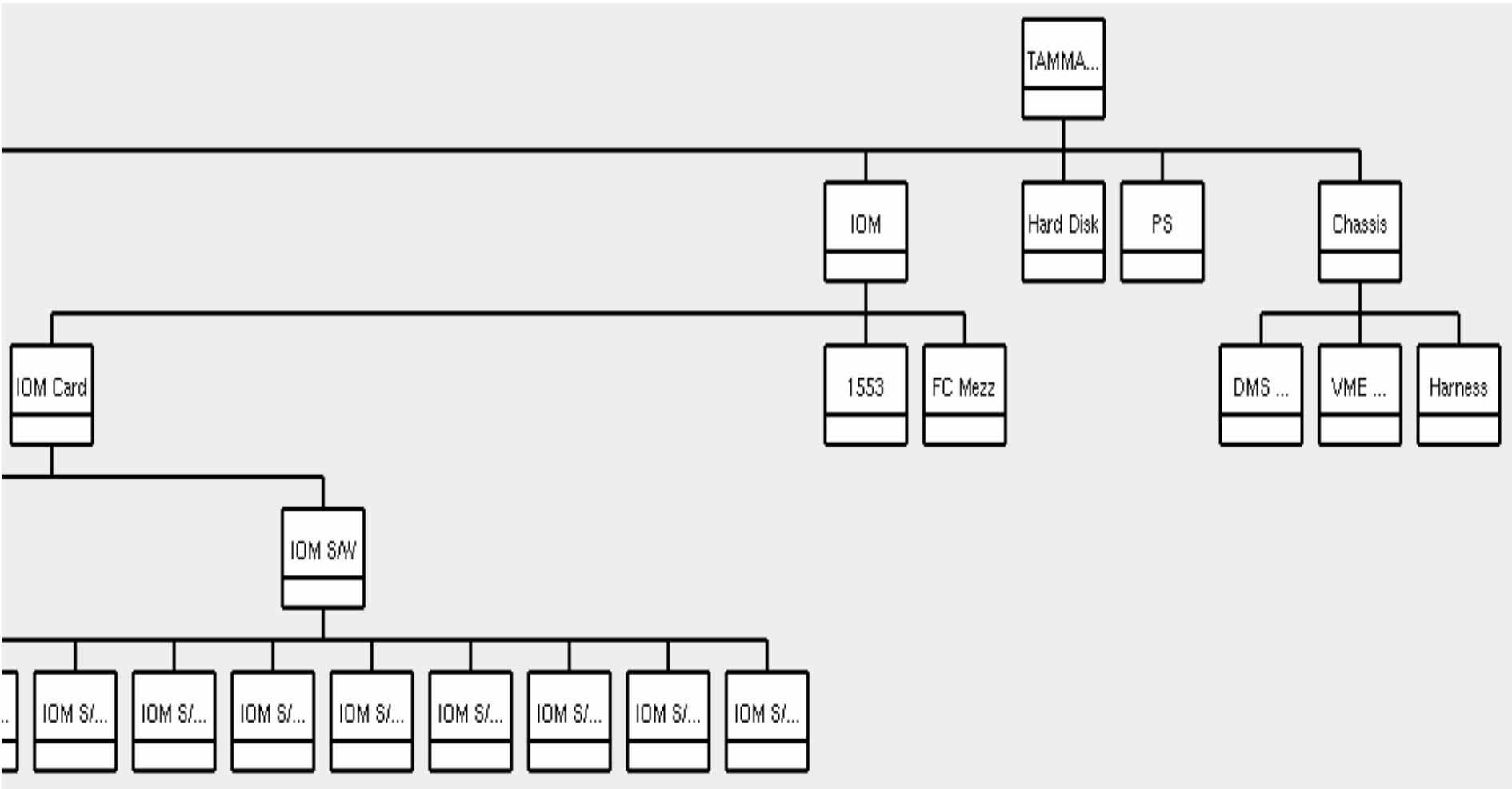
- SPEC.189.1 Reliability - MTBF**
- SPEC.189.1.1.DERIVED Reliability - MTBF 1553 Mezzanine
- SPEC.189.1.2.DERIVED Reliability - MTBF Chassis H/W
- SPEC.189.1.3.DERIVED Reliability - MTBF EMI/Wiring Harness
- SPEC.189.1.4.DERIVED Reliability - MTBF Fibre Channel Mezza
- SPEC.189.1.5.DERIVED Reliability - MTBF Hard Disk Drive
- SPEC.189.1.6.DERIVED Reliability - MTBF I/O Module
- SPEC.189.1.7.DERIVED Reliability - MTBF I/O Module SRA
- SPEC.189.1.8.DERIVED Reliability - MTBF IPM SRA
- SPEC.189.1.9.DERIVED Reliability - MTBF Power Supply
- SPEC.189.1.10.DERIVED Reliability - MTBF Power Supply SRA
- SPEC.189.1.11.DERIVED Reliability - MTBF VME Backplane
- SPEC.189.1.12.DERIVED Reliability - MTBF VOM Mezzanine
- SPEC.189.2 Reliability - predicted MTBF

RDD: Requirements Allocated To Functions

The screenshot displays a software interface for Requirements Definition (RDD) with the following components:

- Element Types:** A list of requirement types including RelationshipDef, Requirement (highlighted), Resource, RMA, RNet, Scenario, Source, SRPath, State, System, Table, TestCase, TestProcedure, TimeFunction, TimeItem, TNet, TPM, Transform, and VerificationRequirement.
- Elements:** A list of specific requirements, with "SPEC.106.A High Speed Interface (HSI) Bus" selected.
- Relations:** A list of relationships such as "is classified as", "justifies", "owned by", "specifies" (highlighted), "supported by", "tested by", "traced from", "traces to", "verified by", and "viewed by".
- Relation Targets:** A list of target functions, with "Fibre Channel Mazzanine Card Function" selected.
- Numbers:** A section with left and right arrow buttons.
- Relation Target Types:** A list of target types including DiscreteItem, DuplicateComponents, Interface, ItemLink, PerformanceCharacteristic, PerformanceIndex, System, TimeFunction (highlighted), and Transform.

RDD: Component Hierarchy Model



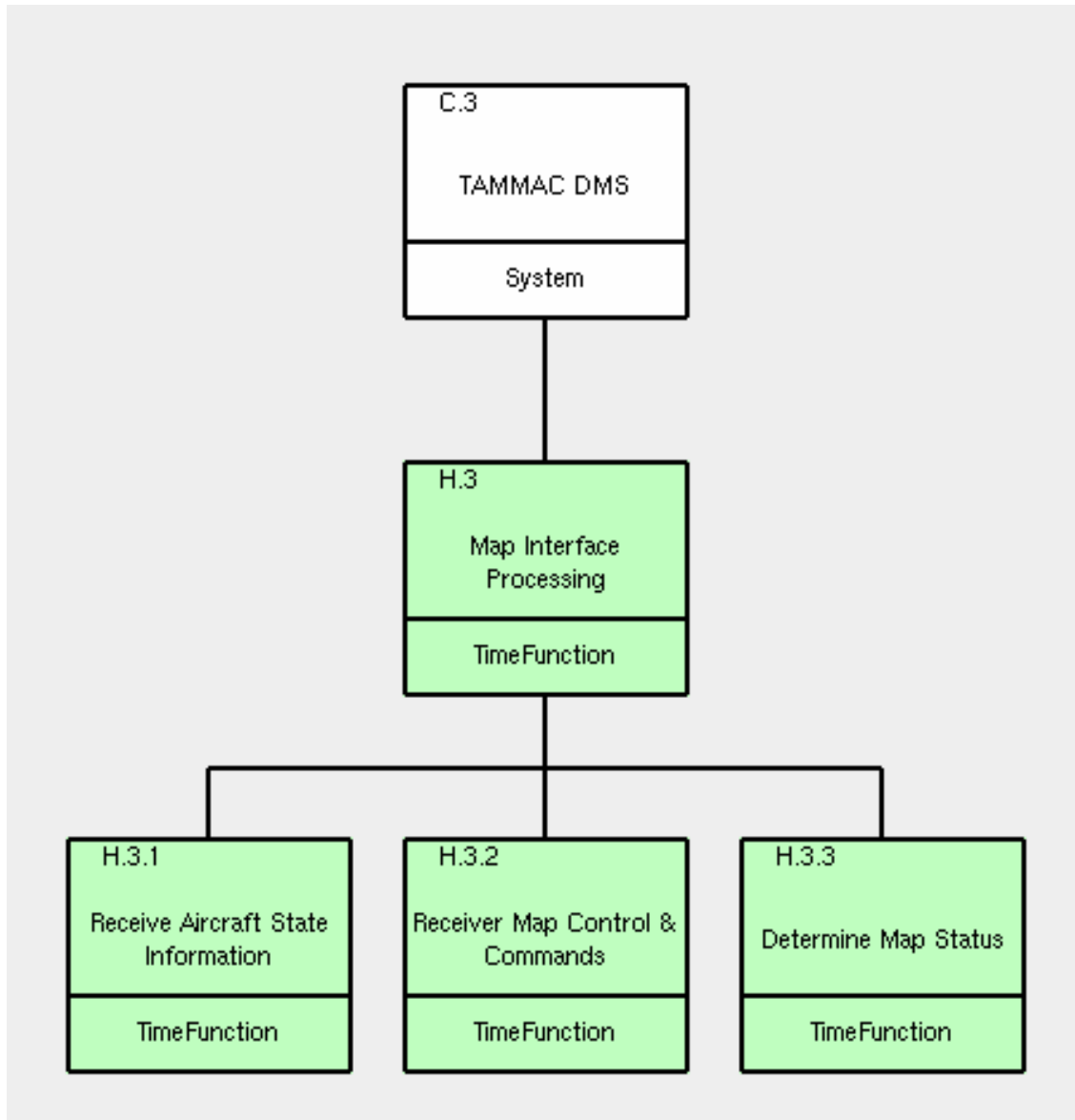
RDD: Allocating Functions To Components

The screenshot displays a software interface for RDD (Requirements Definition and Design) with the following components:

- Element Types:** A list of requirement and design elements including RelationshipDef, Requirement, Resource, RMA, RNet, Scenario, Source, SRPath, State, System, Table, Test Case, Test Procedure, **Time Function** (highlighted), TimeItem, TNet, TPM, Transform, ValidationPath, ValidationPoint, VerificationMeth, and VerificationRequ.
- Elements:** A list of specific requirements including "Fibre Channel Mezzanine Card Function" (highlighted), "H.1 Map Interface Control", and "H.1.1 Determine Aircraft State Information".
- Relations:** A list of relationship types including "allocated to" (highlighted), annotated by, assigned to, categorized by, constrained by, consumes, contained in file, current decomposition, currently viewed by, and decomposed by.
- Relation Targets:** A list of target elements including "C.3.2.3 Fibre Channel Mezzanine Card" (highlighted).
- Relation Target Types:** A list of target types including "Component" (highlighted).

Navigation elements include arrows and a "Numbers" section with left and right arrow buttons.

RDD: Allocate Function To Component



Example of Cost Estimating Relationships (CERs)

Element Editor (System Engineering)

Element Types	Elements	Relations	Relation Targets
-----71----- AbstractObjectCategory AbstractObjectType AssociationDef AssociationType AttributeType Capability * Category Classification Comment * CompletionCriterion * Component Condition * Constraint * Cost * CriticalIssue CriticalityLevel * DataStore * Decision * DiagramDescription * DiscreteFunction * DiscreteItem DomainSet DuplicateComponents DVFCartDescription DVFTIMELineDescription EventSource * ExternalToolFiles * FNet GlobalDefault	C.0 Tactical Aircraft Moving Map Capability (TAMMAC) [] C.1 Host Aircraft Avionics System C.2 TAMMAC Advanced Memory Unit (AMU) C.3 TAMMAC Digital Map System (DMS) C.3.1 Image Processor Module - Map C.3.1.1 Image Processor Module - Map CCA C.3.1.1.1 Image Processor Module - Base Map CCA C.3.1.1.2 Image Processor Module - Map CP SW C.3.1.1.3 Image Processor Module - Map SP SW C.3.1.2 Video Output Module - Map C.3.2 Input/Output Module C.3.2.1 Input/Output Module - Card C.3.2.1.1 Input/Output Module - CCA C.3.2.1.2 Input/Output Module - SW C.3.2.1.2.1 IOM SW - Master Controller C.3.2.1.2.2 IOM SW - Power-Up C.3.2.1.2.3 IOM SW - BIT Control C.3.2.1.2.4 IOM SW - 1553 Manager C.3.2.1.2.5 IOM SW - FC Manager C.3.2.1.2.6 IOM SW - Disk Manager C.3.2.1.2.7 IOM SW - DTED Database C.3.2.1.2.8 IOM SW - Threats, Intervisability C.3.2.1.2.9 IOM SW - Special Functions C.3.2.1.2.10 IOM SW - Loader C.3.2.2 Dual MIL-STD-1553 Module C.3.2.3 Fibre Channel Mezzanine Card C.3.3 Hard Disk C.3.4 Power Supply - 115/28 C.3.5 DMS Chassis Assembly C.3.5.1 DMS Chassis (HW)	* costs currently viewed by described by documented by duplicates included by * entered by executed on executes exhibits * exited by has associated has context	----- ----- C.3.3 Input/Output Module Cost ----- -----
		Numbers	
		Relation Target Types ----- ----- * Cost ----- -----	

Hardware CER

Input/Output Module - CCA (Component)

Author JAMMAC User

Creation Date 22 May 1996

Description Base CCA for the Input/Output Module.

Modification Date 2 January 1997

Modification Time 3:03:34 pm

Number C.3.2.1.1

Abbreviation IOM CCA

Component Type HW Element

Component Sub Type Board

Design Source Modified Reuse

Percent New Design 45

Duplicate - Used in other assemblies No

Quantity in Next Higher Assembly 1

Quantity Requested for RMA (automatic entry) 1

Qty Reqd for Operation (Enter Only to Indicate Redundancy) 1

Redundancy Mode VOLUME

Length, budgeted (ft) 0.76075

Length, predicted (ft) 1

Width, budgeted (ft) 0.524917

-----45-----
 achieves
 allocates
 annotated by
 assigned to
 built from
 built in
 * categorized by
 connected thru
 connected to

High Level Assembly
Cabinet
Drawer
Enclosure
Multiple Board Assembly
Board
Module
Backplane/Cabling
Power Supply
 n/a
 nil

Input/Output Module - CCA (Component)

Length, predicted (ft) 1

Width, budgeted (ft) 0.524917

Width, predicted (ft) 1

Depth, budgeted (ft) 0.059333

Depth, predicted (ft) 1

Volume Sensitivity

Weight, budgeted (lbs) 1.4

Weight, predicted (lbs) 1

Weight Sensitivity

Power(avg), budgeted (watts) 6.0

Power(avg), predicted (watts) 1

Power(max), budgeted (watts) 1

Power(max), predicted (watts) 1

Power Sensitivity

Technology Maturity Mature

* PERCENT MIX OF TECHNOLOGY AND TYPE,
 OF EQUIPMENT
 * _____, ALL ENTRIES MUST ADD UP TO
 100

Technology Type 1 LSI

Equipment Type 1 Digital

Percent of Technology and Equipment 1 70

Technology Type 2 MSIC

Equipment Type 2 Analog Audio

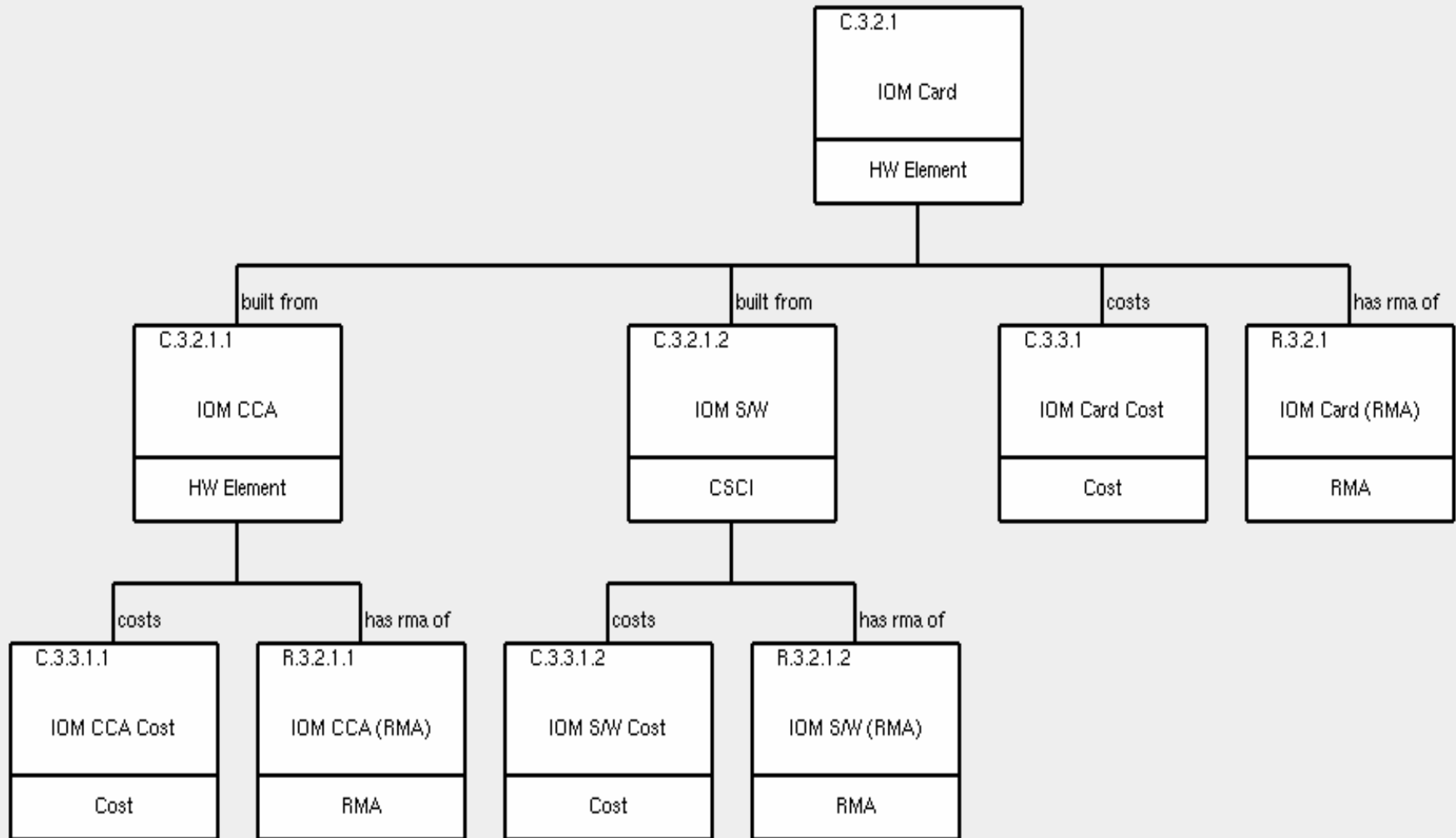
Analog Audio
Analog RF/Video
Digital
Display
Display no CRT
Transmitter
Power Conditioning
Structure
 nil

-----45-----
 achieves
 allocates
 annotated by
 assigned to
 built from
 built in
 * categorized by
 connected thru
 connected to

Hardware Reliability Data

IOM CCA (RMA) (RMA)	
Author	TAMMAC User
Creation Date	30 May 1996
Description	
Modification Date	5 September 1996
Modification Time	4:15:24 pm
Number	R.3.2.1.1
Abbreviation	
Allow RMA Quantity Request	No
Availability predicted	0.99999
Availability predicted	0.99999
Reliability predicted	0.999619
MTBCF, budgeted (hrs)	
MTBCF, predicted (hrs)	52493.0
MTBF, budgeted (hrs)	52493.0
Optimized MTBF (hrs)	
MTBF Optimization Criteria	
MTBF, predicted (hrs)	52493.0
Method used for MTBF predicted	

Custom Hierarchy for Cost and RMA



Software CER

Image Processor Module - Map CP S/W (Component)

Percent of Technology and Equipment 2

Technology Type 3

Equipment Type 3

Percent of Technology and Equipment 3

Technology Type 4

Equipment Type 4

Percent of Technology and Equipment 4

Technology Type 5

Equipment Type 5

Percent of Technology and Equipment 5

SOFTWARE RELATED ATTRIBUTES

SLOC, Source Lines of Code 7100

Percent of Memory Utilization 50

Percent of Processor Utilization 50

Language C++

Percent New Code 80

TYPES OF CODE with Design Difficulty THE MIX OF THE CODE TYPES EQUAL 100%

Mathematics (1) 35

String Manipulation (2) 5

Store and Retrieve (4) 25

Online Communications (6) 5

Real Time (8) 30

Operating System or Interactive (10) 0

User Defined Type (value below)

Design Difficulty Value for User Defined

ADA83

ADA95

C

C++

Assembly

Micro Code

Machine

VHDL

High Order

Interpretive

ATLAS

Mixed

n/a

nil

---45---
 achieves
 allocates
 annotated by
 assigned to
 built from
 built in
 categorized by
 connected thru
 connected to
 constrained by

IPM - Map (1) CP S/W Cost (Cost)

Author TAMMAC User

Creation Date 31 May 1996

Description

Modification Date 26 July 1996

Modification Time 12:24:20 pm

Number C.3.1.1.2

Abbreviation

COST UNIT DOLLARS

Purchased Item

Development (budgeted)

Development (predicted) 1249899

Amortized Unit Production (budgeted)

Amortized Unit Production (predicted)

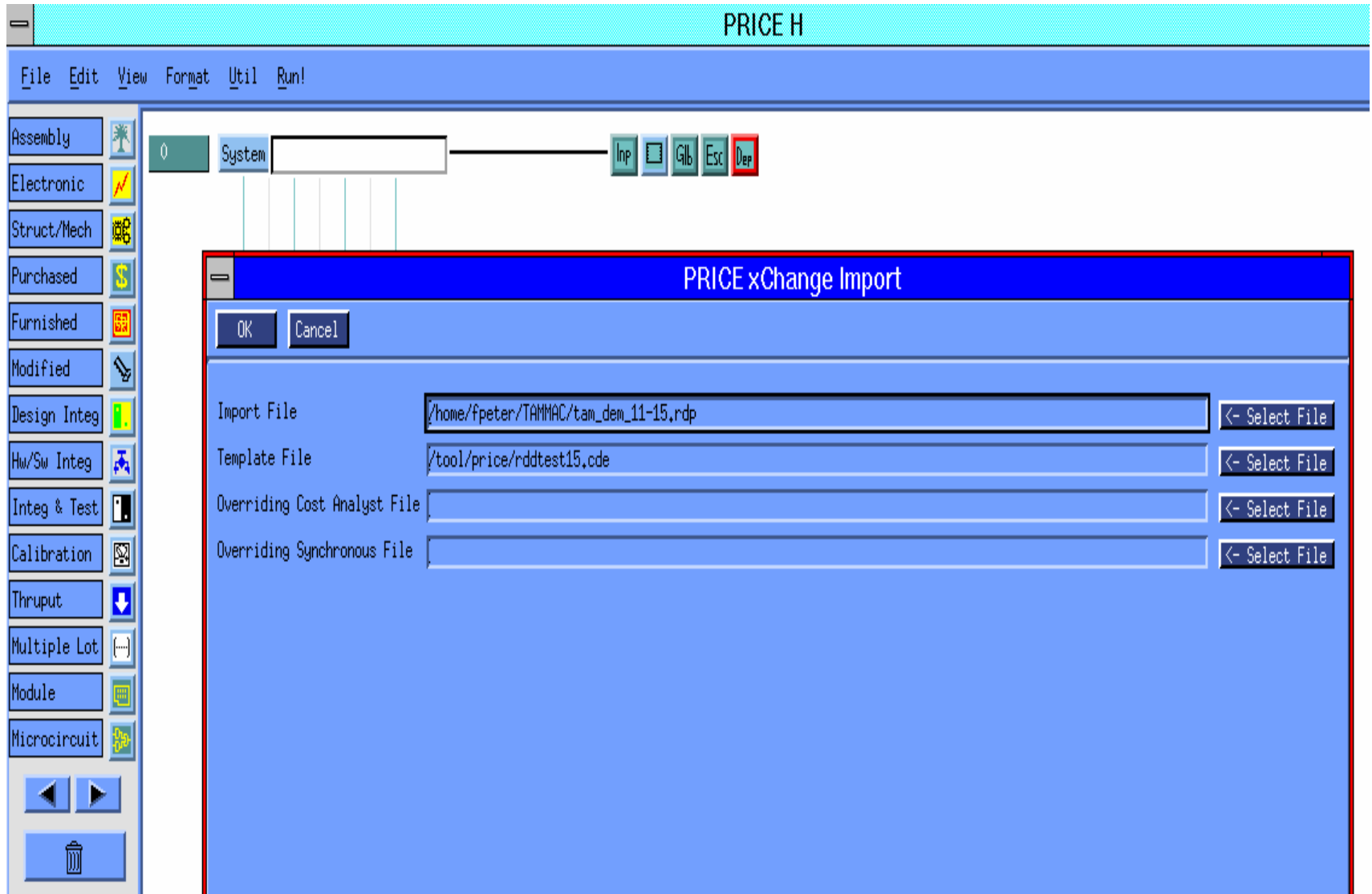
Unit Production (budgeted)

Unit Production (predicted)

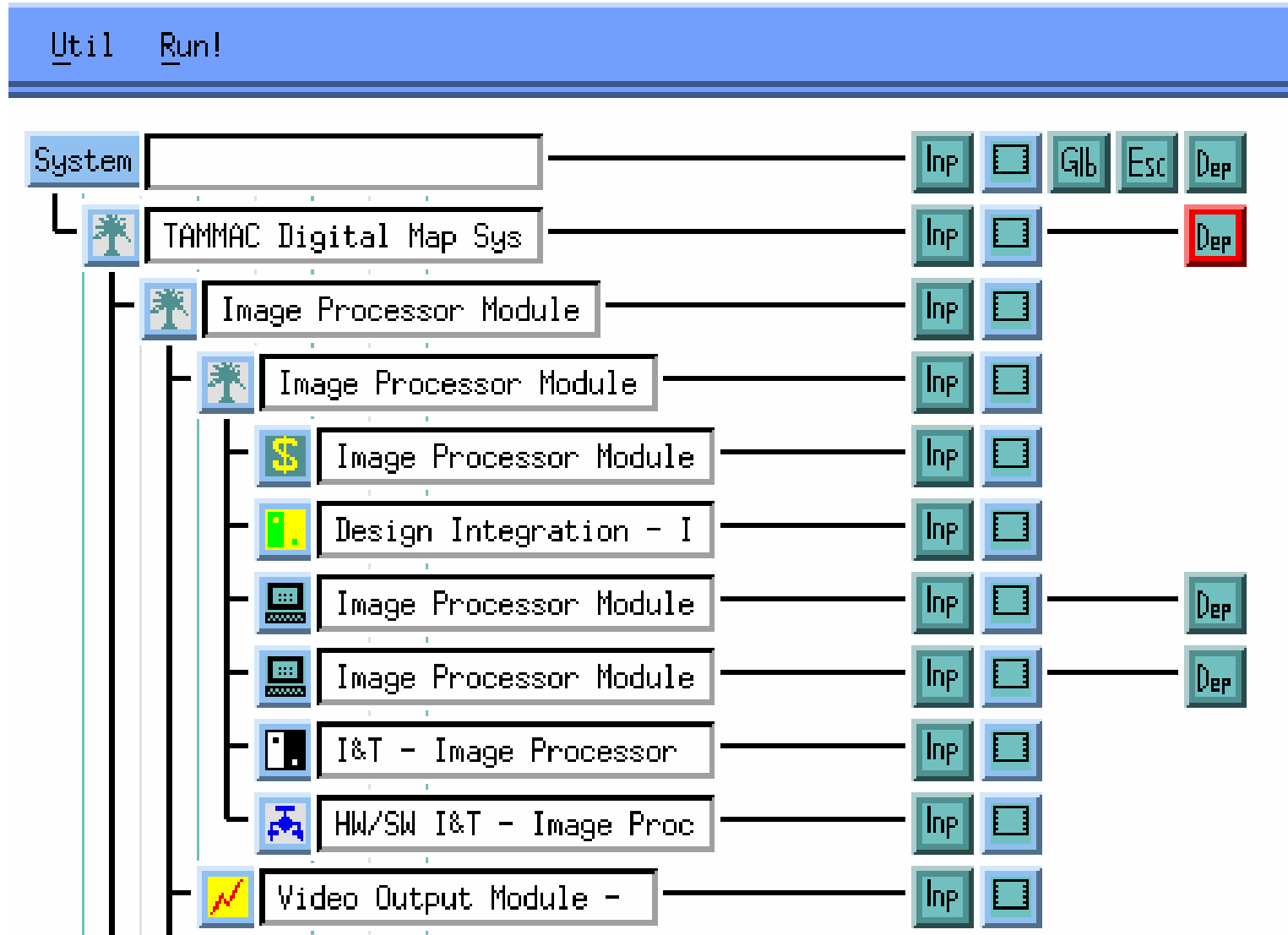
---13---
 annotated by
 categorized by
 constrained by
 cost for
 currently viewed by
 described by
 documented by
 owned by

Price E

Price: Import from RDD



Price: Equipment Breakdown Structure



Price: Basic Estimate Report

TAMMAC.hpr

Fri, 13-Dec-96, 14:10 (Release 2.0Beta9f-Unix)

System Cost Summary Costs in (\$1000 Constant 196)

Program Cost (\$)	Development	Production	Total Cost
Engineering			
Drafting	292.34	58.56	350.90
Design	1043.82	199.32	1243.14
Systems	94.45	-	94.45
Proj Mgmt	226.58	433.82	660.41
Data	61.27	154.19	215.45
Subtotal(ENG)	1718.46	845.89	2564.35
Des Int Cost [368.37]		
HW/SW int Cost [19.46]		
Manufacturing			
Production	-	3768.06	3768.06
Prototype	1864.58	-	1864.58
Tool-Test Eq	143.01	248.49	391.50
Purch Items	1121.40	3800.30	4921.70
Subtotal(MFG)	3128.99	7816.86	10945.84
Total Cost	4847.44	8662.74	13510.19
Software	3414.15	0.00	3414.15
Total (Thru Put)	3414.15	0.00	3414.15
Total w/ Thru Put	8261.60	8662.74	16924.34

Schedule Start	Oct96 [17]	Jun 98 [24]
First Item	Feb98 [10]	May 00 [11]
Finish	Dec98 [27]	Apr 01 [35]

System Weight	30.30	System WS	18.10
System Series MTBF	562		
	0.00	Avg System Cost	71.01

Production Unit (predicted)



71.01

Hardware and Software Estimate

RAM-ILS

RAM: MTBF Allocation

BDE Allocation (Example)					
Modules					
<u>Ref</u>	<u>Name</u>	<u>MTBF</u>	<u>Failure Rate</u>	<u>Redundancy</u>	<u>Reliability</u>
5	System	11000			
116	Dig Map System				
117	Power Supply	45000			
119	Hard Disk	75000			
121	I/O Module				
122	MIL-STD-1553				
124	I/O Card				
125	I/O CCA				
127	I/O Software				
148	Fibre Channel				
140	Image Processor				
142	Chassis Assembly				
144	EMI Harness	200000			
160	Chassis				
165	VME Backplane	50000			
	Note:	=Assigned; otherwise allocated by tool			

RAM: MTBF Allocation

BDE Allocation (Example)					
Modules					
<u>Ref</u>	<u>Name</u>	<u>MTBF</u>	<u>Failure Rate</u>	<u>Redundancy</u>	<u>Reliability</u>
5	System	11000	90.90909	02/02	0.99818
116	Dig Map System	10997	90.93389	05/05	0.99818
117	Power Supply	45000	22.22222	01/01	0.99956
119	Hard Disk	75000	13.33333	01/01	0.99973
121	I/O Module	34879	28.67055	03/03	0.99943
122	MIL-STD-1553	210084	4.76000	01/01	0.99990
124	I/O Card	52218	19.15048	02/02	0.99962
125	I/O CCA	52492	19.05052	01/01	0.99962
127	I/O Software	1.00E+07	0.10000	01/01	1.00000
148	Fibre Channel	210084	4.76000	01/01	0.99990
140	Image Processor	264600	3.77929	01/01	1.00000
142	Chassis Assembly	37495	26.67022	01/01	0.99947
144	EMI Harness	200000	5.00000	01/01	0.99990
160	Chassis	598798	1.67001	01/01	0.99997
165	VME Backplane	50000	20.00000	01/01	0.99960
	Note:	=Assigned; otherwise allocated by tool			

RAM: Failure Modes Effects Analysis

						TAMMAC					
Input/Output Module											
Item No	Item Nomenclature	Function	Fail Prob	Mode Name	Cause	Local Effect	Next Higher Level	End Effects	Detection Method	Compensating Provision	
	Fibre Channel Mezzanine Card	Fibre Channel Mazzanine Card Function	0.5	Incorrect Fibre Channel Mezzanine Card		Incorrect Fibre Channel Mazzanine Card Function	Incorrect Fibre Channel AMU Control at TAMMAC Advanced Memory Unit (AMU)				
	Fibre Channel Mezzanine Card	Fibre Channel Mazzanine Card Function	0.5	Failed Fibre Channel Mezzanine Card		No Fibre Channel Mazzanine Card Function	No Fibre Channel AMU Control at TAMMAC Advanced Memory Unit (AMU)				
	Input/Output Module - Card		0.5	Incorrect Input/Output Module - Card		Incorrect SCSI Control at Hard Disk					
	Input/Output Module - Card		0.5	Failed Input/Output Module - Card		No SCSI Control at Hard Disk					

RDD

Back Populate RDD with RAM and Price

IOM CCA Cost (Cost)	
Author	TAMMAC User
Creation Date	31 May 1996
Description	
Modification Date	12 September 1996
Modification Time	8:32:07 am
Number	C.3.3.1.1
Abbreviation	
COST UNIT	DOLLARS
Purchased Item	
Development (budgeted)	
Development (predicted)	551122
Amortized Unit Production (budgeted)	
Amortized Unit Production (predicted)	8445.15
Unit Production (budgeted)	
Unit Production (predicted)	6623.5
Total Production Quantity	126.0

RDD: Three Element Report

TABLE 1 Component: C.3 Digital Map System (DMS)

COMPONENT		COST		RMA	
Author	TAMMAC	Author	TAMMAC	Author	TAMMAC User
Creation Date	24 April 1996	Creation Date	31 May 1996	Creation Date	21 May 1996
Modification Date	12 September 1996	Modification Date	12 September 1996	Modification Date	5 September 1996
Modification Time	7:52:08 am	Modification Time	8:31:39 am	Modification Time	4:13:41 pm
Number	C.3	Number	C.3	Number	R.3
Abbreviation	TAMMAC	Abbreviation	COST UNIT	Abbreviation	
Component Type	System	Purchased Item	DOLLARS	RMA Fault Tolerance	No
Component Sub Type	High Level Assembly	Development (budgeted)		Capability	
SLOC, Source Lines of Code		Development (predicted)	8261599	Availability predicted	0.999937
SW, Percent of Memory Utilization		Development Sensitivity		Reliability predicted	0.998183
SW, Percent of Processor Utilization		Amortized Production Unit (budgeted)		MTBCF, budgeted (hrs)	10997.0
Duplicate - Used in other assemblies	No	Amortized Production Unit (predicted)	125278.0	MTBCF, predicted (hrs)	10997.0
Quantity in Next Higher Assembly	1	Production Unit (budgeted)	71006.1	MTBF, budgeted (hrs)	4500.0
Quantity Requested for RMA		Production Unit (predicted)	122.0	MTBF, predicted (hrs)	5621.92
Quantity Required for Operation	1	Total Production Quantity	157642.9	LRU, Line Replaceable	Yes
Redundancy Mode		Production (budgeted)		Unit	
Size: Length, budgeted (ft)	1.208	Production (predicted)		Maintenance Procedure	Replace mods at ORG. Repair mods at DPT.
Size: Length, predicted (ft)		Production Cost Sensitivity		Maintenance Concept	
Size: Length Sensitivity		Operational (budgeted)		for Costing	
Size: Width, budgeted (ft)	0.875	Operational (predicted)		MTTR, line, budgeted	0.6
Size: Width, predicted (ft)		Operational Cost Sensitivity		MTTR, line, predicted (hrs)	0.691479
Size: Width Sensitivity		Support (budgeted)		(hrs)	
Size: Depth, budgeted (ft)	0.916	Support (predicted)	418591	Project Unique ID	
Size: Depth, predicted (ft)		Support Cost Sensitivity		(hrs)	
Size: Depth Sensitivity		SW Language	n/a	Title	
Weight, budgeted (lbs)	23.0	SW Percent New Code			
Weight, predicted (lbs)		SW Percent New Design			
Weight Sensitivity		TYPES OF CODE with Design Difficulty (1-10 most)	THE MIX OF THE CODE TYPES SHOULD EQUAL 100%		
Power(avg), budgeted (watts)	120.0	Mathematics (1)			
Power(avg), predicted (watts)		String Manipulation (2)			
Power(avg) Sensitivity		Store and Retrieve (4)			
Power(max), budgeted (watts)	675.0	Online Communications (6)			
Power(max), predicted (watts)		Real Time (8)			
Power(max) Sensitivity		Interactive (10)			
Technology	Digital LSI	Operating System (10)			
Technology Maturity	Leading Edge	User Defined Type (value below)			
Design Source	Modified	Design Difficulty Value for User Defined Type (above)			
Project Unique ID	Reuse	Title			
Title					

Production Unit (predicted)

Summary

- Engineers specify the requirements of the system
- Engineers specify the architecture of the system
- Engineers get automatic RAM/ILS analysis
- Engineers get automatic Cost analysis
 - Finance provides added data to calibrate engineering factors to site specific costs

DAS has used the RASSP capability of RDD-RAM/ILS-Price for performing DTC

Questions?